OBSERVATIONS

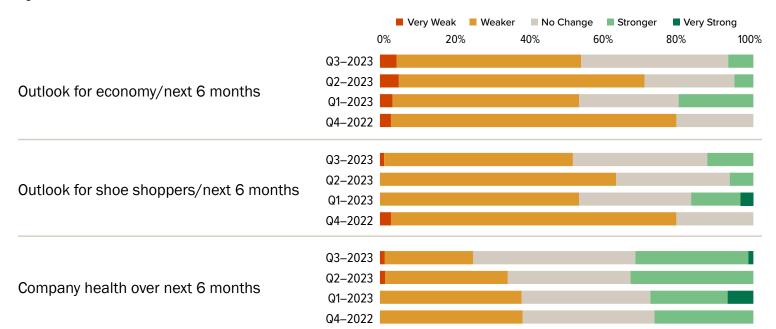
After sentiment eroded in the previous quarter, the latest quarterly Executive Sentiment Survey shows improved views on the economy, shoe shoppers, and companies' health, casting a more favorable light on 6- and 12-month outlooks for company sales. But rising operating costs and waning inventories imply retail footwear prices may see more widespread gains ahead as a dominant share focuses on developing new products rather than leveraging heritage or current models to drive revenues.

- While about half of Q3 respondents see weaker 6-month outlooks for both the broader economy and shoe shoppers, these shares are down from Q2 and the lowest in a year & a half.
- Similarly, the share of respondents expecting their company health to weaken over the next 6 months declined for the 4th straight quarter to the lowest in a year & a half.
- 6-month hiring and capital expenditure plans turned mixed, with more than half of respondents expecting no change in either over the next 6 months.
- Operating costs are rising and likely to rise further. Over half see these costs higher from 6 months ago while nearly half see them rising over the next 6 months.
- The outlook for landed costs remains mixed, with over half not expecting these costs to change materially over the next 6 months.
- The outlook for retail footwear prices remains mixed, with 65.0% looking for no changes over the next 6 months, the 4th straight quarter over half have felt this way.

- Inventories continue to fade. A record 68.8% say their inventories are lower from 6 months ago, higher each of the last 4 quarters.
- Seek, and ye shall find: Last quarter almost half (45.2%) looked for sales to improve over the next 6 months. In fact, a comparable 46.1% indicated their sales did improve from 6 months ago.
- What's more, 47.4% look for sales to improve 6 months from now versus only 14.5% that expect sagging sales, the highest and lowest shares, respectively, in a year & a half.
- Respondents turned more hesitant on their 6-month outlook for planned comp sales, but more upbeat on the 12-month outlook.
- Turning to the new, new thing: A dominant 80.8% are focused on developing new products to drive revenue, versus leveraging heritage or current models to drive sales.
- Reflecting this view, a record 39.7% say their company's biggest issue the next 6 months is new consumer behavior shifts, far outpacing any other issue.

QUESTION

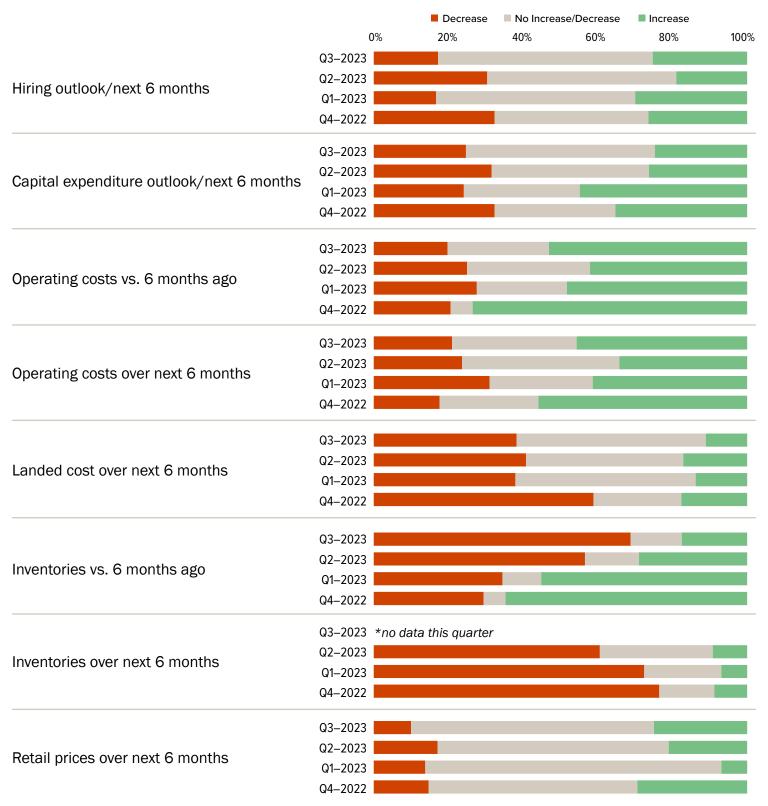
RESPONSES & SHARES



SHOE EXECUTIVE Business Outlook Survey

QUESTION

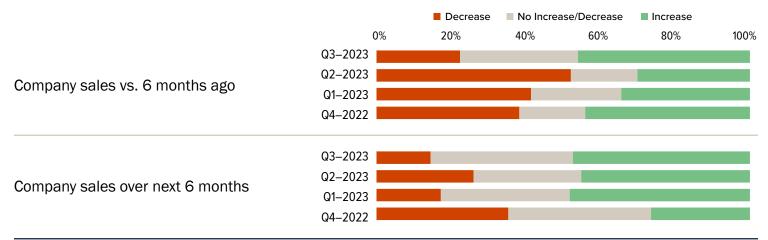
RESPONSES & SHARES



SHOE EXECUTIVE Business Outlook Survey



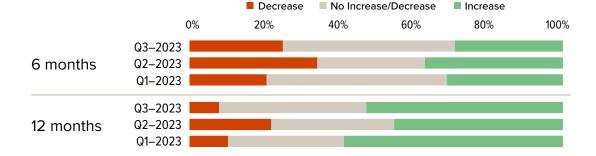
RESPONSES & SHARES



QUESTION

RESPONSES & SHARES

What are your expectations for planned comp sales over the next...



YOUR COMPANY'S BIGGEST ISSUE OVER THE NEXT 6 MONTHS

